

# 5<sup>th</sup> Generation Integrated Development Plan



Drafted in terms of Section 25(4)(b) of the Local Government: Municipal Systems Act, 2000 (Act 32 of 2000)

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#### PREAMBLE

Section 25(4)(b) of the Local Government: Municipal Systems Act, 2000 (Act 32 of 2000) prescribes that a municipality must publicise a Summary of the Integrated Development Plan (IDP). Sections 83 and 84 of the Municipal Structures Act, 1998 (Act 117 of 1998) further compels a District Municipality to ensure integrated development planning for the district as a whole.

Against this backdrop, the predominant purpose and underlying philosophy of the Summary of the Overberg District Municipality 5<sup>th</sup> Generation Integrated Development Plans (IDP), is to provide Overberg communities and stakeholders with a concise, high-level overview of key aspects captured for the 2022/2023 to 2026/2027period.

Council adopted the 5<sup>th</sup> Generation IDP on 30 May 2022. The intention of the Summary is not to duplicate the detail and economic data that is already captured in the IDP and should, therefore, be read in conjunction with the adopted IDP.

#### DOCUMENT FLOW IN DEVELOPMENT PROCESS OF 5th GENERATION IDP



#### FOREWORD BY EXECUTIVE MAYOR



As the Executive Mayor of the Overberg District Municipality, I take great pleasure in presenting a Summary of the 5<sup>th</sup> Generation Integrated Development Plan (IDP) for the period of 2022/2023 to 2026/2027, with full assurance that it represents the strategic blueprint to engage and communicate with communities and stakeholders of the Overberg, with specific focus on service delivery priorities within our area of jurisdiction.

The development of the Summary is in compliance with Section 25(4)(b) of the Local Government: Municipal Systems Act, 2000 (Act 32 of 2000), which content flows from the

detailed 5<sup>th</sup> Generation Integrated Development Plan (IDP), as adopted by Council on 30 May 2022. The IDP entails an extensive consultative planning process that require meaningful contribution and participation of a wide range of role-players, both internally and externally, to ensure credibility, legitimacy, inclusivity, and collective ownership. The IDP therefore endeavours to align the development priorities contained in National-, Provincial- and Local Government strategies and policy directives.

As the Leadership of Overberg District Municipality, we have reaffirmed our Vision for the next five years and elaborated on our Mission to be a model of cooperative governance for effective and efficient service delivery in partnership with Overberg Local Municipalities and stakeholders.

| Vision  | Overberg – the opportunity gateway to Africa through sustainable services   |
|---------|---|
| Mission | <ul> <li>To render sustainable, customer-directed services and to be the preferred<br/>Provider of Shared Services within the Overberg, by:</li> <li>Promoting social and economic development;</li> <li>Utilising all available resources economically, efficiently and effectively;</li> <li>Ensuring the provision of optimal and quality service delivery; and</li> <li>Enhancing effective stakeholder relations.</li> </ul> |

The process of development is in line with the adopted IDP Process Plan. During a Strategic Session of Council in March 2022, Council and the Administration took cognisance of the economic instability and all the other factors that threaten the economic growth and development of the district. We therefore sought to reaffirm our commitment of repositioning ourselves as the economically vibrant region, rich in diversity and natural resources.

The 5<sup>th</sup> Generation IDP takes cognisance of the successes and challenges of the entire district and outlines projects designed to reverse the identified economic and service delivery challenges. In responding to the President's call for a District Development Model "One Plan", the Overberg Joint District and Metro Approach (JDMA) district-based approach model, through the collaborative efforts of all stakeholders, will include and monitor the implementation of various projects, such as:

- 🖊 Development of 115ha property in Fisherhaven
- Rural safety
- Verberg Water
- 4 'Sugar Bridge' Buffeljags River Swellendam
- 4 Stakeholder support and partnerships Joint District and Metro Approach
- ♣ Rail infrastructure → Elgin Bot River
- Timbali local economic development and empowerment initiative
- ♣ Buffeljags Dam → Breë River Dam
- Funding model for District Municipalities
- \rm Resorts

Support from the Western Cape Department Local Government and identified Provincial Sector Departments, particularly in respect of the strategic and successful implementation of the JDMA process, is acknowledged and appreciated.

To conclude, allow me to thank all the stakeholders of the Overberg District for their contribution towards service delivery and healthy governance. Despite resource constraints, the Overberg has set the tone for effective and efficient service delivery and we call on all role-players to continue working together in providing much-needed service delivery to communities. Through collaboration and strategic partnerships we will achieve more and accelerate economic growth in the region.

I wish to thank all Councillors and the Administration for your cooperation and support. Let us remain committed to serve communities and stakeholders to the best of our abilities.

......

Alderman Andries (Sakkie) Franken Executive Mayor Overberg District Municipality

#### **OVERVIEW BY MUNICIPAL MANAGER**



The 5<sup>th</sup> Generation 2022/2023 – 2026/2027 Integrated Development Plan (IDP) constitutes a five-year Strategic Plan for the term of office of the new Council of the Overberg District Municipality (ODM), ushered in by the 2021 Local Government Elections. The IDP serves as a guide on the constitutional obligations that we as a District have to meet over the next five years.

In accordance with the Local Government: Municipal Systems Act, 2000 (Act 32 of 2000), the drafting of the 5<sup>th</sup> Generation IDP was initiated through the adoption of a

Section 27 District IDP Framework Plan and a Section 28 Process Plan, which served as blueprint for the development of the IDP. The IDP is deliberately referred to as the principal strategy, since all the resources should be used to implement it successfully. ODMs development and service delivery mandate speaks to the developmental and social needs of communities in the Overberg region. ODM is a Category 'C' municipality constituted by the following Local municipalities (Category 'B'):

- Cape Agulhas (head office in Bredasdorp)
- Overstrand (head office in Hermanus)
- Theewaterskloof (head office in Caledon)
- Swellendam (head office in Swellendam)

Within its scope of assigned functions and powers, the ODM provides various services, including, but not limited to, integrated development planning for the district as a whole, roads services, municipal health services, waste management services, firefighting and disaster management services, promotion of local tourism, etc.

While the District recognises its financial constraints and decline in resources, I confirm as the Municipal Lead in the Joint District and Metro Approach (JDMA), in partnership and collaboration with the Provincial Department of Local Government and selected Sector Departments, that the ODM is committed to continually serve and seek ways and means to enhance excellence.

Overberg is a district that experiences a huge inward migration, resulting in complex developmental issues. This demanded that various stakeholders should not only identify challenges, but also make concerted efforts to address such challenges. To coordinate and solicit inputs, various stakeholder engagements were held during the compilation of the Draft and the Final IDP processes. The five-year IDP document is thus a direct result of extensive consultative processes. It is an expression of the general interest of stakeholders, and a mirror that reflects the collective desires of Overberg communities.

Following the adoption of the five-year IDP, the Administration will continue to consult broadly in conjunction with the Local municipalities with a view of sustaining the impetus towards realisation of our set goal of fast-tracking service delivery, being a responsive institution, ensuring inter- and intra-sphere coordination to achieve a stable and prosperous Overberg region.

In conclusion, I wish to thank our key stakeholders who took it upon themselves as individuals and organised bodies to contribute to this 5<sup>th</sup> Generation Integrated Development Plan. Participation was ensured from the Political Leadership of Overberg District Municipality and Local Municipalities in the District. Acknowledgement is given to Management and staff for their technical inputs and support.

Mr Patrick Oliver Municipal Manager (Acting) Overberg District Municipality

## **1. GEOGRAPHIC PROFILE**

Overberg is a region in South Africa to the east of Cape Town beyond the Hottentots-Holland mountains. It lies along the Western Cape Province's south coast between the Cape Peninsula and the region known as the Garden Route in the East. The boundaries of the Overberg are the Hottentots-Holland mountains in the West; the Riviersonderend Mountains in the North; the Atlantic and Indian Oceans in the South and the Breëde River in the East.

The name, derived from *Over 't Berg*, means "over the (Hottentots-Holland) mountain" and is a reference to the region's location relative to Cape Town.

The Overberg has always been considered as the breadbasket of the Cape and is largely given to grain farming, mainly wheat. The wheat fields are a major breeding ground for South Africa's national bird, the blue crane. Another important food farmed in the Overberg is fruit with Grabouw being the second largest supplier of fruit in South Africa.

Nestled in the Overberg, one can find the Kogelberg Biosphere Reserve (recognised and registered with UNESCO) populated with a large diversity of flowering plants not found anywhere else in the fynbos biome.

The major towns are Hermanus, Caledon, Bredasdorp, Grabouw and Swellendam and the region includes Cape Agulhas, the southernmost point of Africa. The landscape is dominated by gently to moderately undulating hills enclosed by mountains and the ocean.

The Overberg District Municipality is classified as a 'Category C' municipality, with the following 'Category B' municipalities in its area of jurisdiction: Cape Agulhas, Overstrand, Theewaterskloof and Swellendam



## 2. DEMOGRAPHIC PROFILE



|   | <u>111</u> |           |                | <b>₩</b> ♠ |      |                    |
|---|------------|-----------|----------------|------------|------|--------------------|
|   | GDPR       |           |                | EMPLO      | OYI  | мент               |
|   | 2019       |           | 2020           | 2019       |      | 2020               |
|   |            | ON        | GDPR<br>GROWTH |            | N 1  | MPLOYMEN<br>GROWTH |
| PRIMARY<br>SECTOR   | 8.5%       | <u>ii</u> | 11.2%          | 20.9%      | \$\$ | -5.1%              |
| AGRICULTURE,<br>FORESTRY & FISHING                              | 8.4%       | t         | 11.5%          | 20.9%      | ¥    | -5.1%              |
| MINING &<br>QUARRYING   | 0.1%       | •         | -18.9%         | 0.0%       | •    | -11.1%             |
| SECONDARY<br>SECTOR   | 23.9%      | 1         | -11.1%         | 14.3%      | \$\$ | -8.9%              |
| MANUFACTURING   | 14.2%      | •         | -7.6%          | 7.8%       | ¥    | -5.6%              |
| ELECTRICITY,<br>GAS & WATER                                     | 2.6%       | •         | -6.6%          | 0.3%       | •    | -2.8%              |
| CONSTRUCTION  | 7.1%       | •         | -21.2%         | 6.3%       | >    | -13.2%             |
| TERTIARY<br>SECTOR  | 67.6%      | ú         | -5.7%          | 64.8%      | **   | -5.4%              |
| WHOLESALE &<br>RETAIL TRADE,<br>CATERING &<br>ACCOMMODATION     | 20.2%      | •         | -9.6%          | 23.5%      | ¥    | -6.2%              |
| TRANSPORT,<br>STORAGE &<br>COMMUNICATION                        | 11.1%      | •         | -14.5%         | 4.1%       | •    | -3.5%              |
| FINANCE,<br>INSURANCE,<br>REAL ESTATE<br>& BUSINESS<br>SERVICES | 20.0%      | •         | -2.2%          | 16.2%      | •    | -4.1%              |
| GENERAL<br>GOVERNMENT   | 9.3%       | •         | 0.2%           | 7.8%       | •    | 0.9%               |
| COMMUNITY,<br>SOCIAL &<br>PERSONAL<br>SERVICES                  | 7.0%       | >         | -2.0%          | 13.2%      | >    | -9.7%              |

## 3. INTRODUCING THE POLITICAL LEADERSHIP



## 4. INTRODUCING THE ADMINISTRATIVE LEADERSHIP



Following thorough and transparent recruitment and selection processes, the interviews for the position of Municipal Manager were conducted on 13 April 2022, and for the Director Corporate Services on 12 April 2022. The successful candidates will take up their positions in June and July 2022, respectively.

## 5. OVERVIEW: OVERBERG MUNICIPALITIES





## 6. IDP PLANNING CYCLE AND DEVELOPMENT PROCESS



#### DISTRICT IDP FRAMEWORK PLAN

Guided by Section 27 of the Local Government: Municipal Systems Act, 2000 (Act 32 of 2000), the Overberg District Municipality is responsible for drafting the District IDP Framework Plan, a mechanism to ensure alignment and integration between the IDPs of the Overberg District Municipality and Local municipalities of Cape Agulhas, Overstrand, Theewaterskloof and Swellendam. The function of the District IDP Framework Plan is to ensure that IDP processes of both the District and Local municipalities are mutually linked and able to inform one another.

The Section 27 District IDP Framework Plan was adopted by Council on 30 May 2022.

#### **IDP PROCESS PLAN**

Guided by Section 28 of the Local Government: Municipal Systems Act, 2000 (Act 32 of 2000), prior to commencing with the planning process, an IDP Process Plan must be prepared. The purpose of the IDP Process Plan is predominantly to ensure proper management of the planning process. The IDP Process Plan should reflect:

- the structures that will manage the planning process
- how the public can participate and structures that will be created to ensure this participation
- a time schedule for the planning process
- responsible person/s and task
- how the process will be monitored

District and Local municipal IDP Process Plans have to be formulated in line with the District IDP Framework Plan. The adopted IDP Process Plan is in accordance with the relevant legal prescripts and dictates the process to be followed for developing the 2022/23 – 2026/27 IDP, Budget and PMS.

The Section 28 IDP Process Plan was adopted by Council on 30 May 2022.

## 7. SETTING THE SCENE: 5-YEAR STRATEGIC TRAJECTORY

#### Outcomes of the Strategic Session of Council held on 14 March 2022:



#### STRATEGIC GOALS

| SG1 | To ensure the well-being of all in the Overberg through the provision of efficient basic services and infrastructure.   |
|-----|---|
| SG2 | To promote regional economic development by supporting the initiatives in the district for the development of a sustainable district economy.   |
| SG3 | To ensure municipal transformation and institutional development by creating a staff<br>structure that would adhere to the principles of employment equity and promote skills<br>development. |
| SG4 | To attain and maintain financial viability and sustainability by executing accounting<br>services in accordance with National policy and guidelines.  |
| SG5 | To ensure good governance practices by providing a democratic and proactive<br>accountable government and ensuring community participation through IGR<br>structures.                         |

#### CORE VALUES

#### 👫 Caring

A total belief in collective caring principles - "Ubuntu".

#### 👫 Integrity

Higher levels of courtesy and professionalism in the workplace; behaving in a manner that reflect ODMs commitment to honesty, trust, transparency and ethical business operations.

#### 4 Commitment

To the development of people; regular consultation with customers on the level and quality of services.

#### Transformation

Transformational leadership – corporate transformation begins with a shift in the values and behaviours of leadership; corporations do not transform, people do.

#### 4 Transparency

In accounting for our actions; responsible spending and utilisation of municipal assets.

#### **Excellence**

Setting quality standards for service delivery, measurement thereof to improve productivity and the discipline to take action to address the situation.

#### Honesty

Contributes to a positive mindset and facilitates morally acceptable behaviour.

#### 4 Respect

For our natural resources and celebrating diversity.

## 8. COMPARATIVE ANALYSIS: BASIC SERVICE DELIVERY WESTERN CAPE DISTRICTS

|   | Western<br>Cape | Overberg | Cape<br>Winelands | West<br>Coast | Central<br>Karoo | Garden<br>Route |
|---|-----------------|----------|-------------------|---------------|------------------|-----------------|
| Households  | 1 945 891       | 87 777   | 234 696           | 123 836       | 19 914           | 175 680         |
| Formal main dwellings                                       | 1 537 538       | 70 169   | 189 559           | 107 015       | 19 313           | 145 268         |
| House/brick structure on separate stand or<br>yard          | 61.3%           | 72.4%    | 67.6%             | 78.2%         | 85.9%            | 75.1%           |
| Traditional dwelling  | 0.5%            | 1.3%     | 0.6%              | 0.6%          | 0.4%             | 0.7%            |
| Flat/simplex/duplex/triplex or room/flat on shared property | 16.3%           | 6.3%     | 12.0%             | 6.9%          | 9.1%             | 6.2%            |
| House/flat/room in backyard                                 | 1.5%            | 1.2%     | 1.2%              | 1.3%          | 2.0%             | 1.5%            |
| Informal dwelling in backyard                               | 6.8%            | 5.7%     | 6.4%              | 4.9%          | 0.9%             | 6.2%            |
| Informal dwelling not in backyard                           | 12.7%           | 11.1%    | 11.0%             | 6.8%          | 0.9%             | 9.2%            |
| Other/unspecified   | 1.0%            | 1.9%     | 1.2%              | 1.3%          | 0.7%             | 1.2%            |
| Piped water inside dwelling/within 200m                     | 96.6%           | 97.2%    | 97.0%             | 98.3%         | 98.1%            | 95.2%           |
| Electricity as primary source of lighting                   | 93.0%           | 90.1%    | 92.3%             | 94.0%         | 89.9%            | 90.7%           |
| Flush/chemical toilet                                       | 90.0%           | 88.6%    | 91.0%             | 87.1%         | 89.7%            | 85.1%           |
| Refuse removal at least once a week                         | 89.8%           | 82.8%    | 79.4%             | 76.8%         | 79.6%            | 86.5%           |



## 9. GOVERNMENT STRATEGIC IMPERATIVES - OVERBERG ALIGNMENT

Through the coordination of integrated development planning processes in the region, the Overberg ensures alignment with strategic government imperatives, viz.:

- National Development Plan (NDP)
- National Outcomes
- ♣ Sustainable Development Goals (SDGs)
- ✤ Integrated Urban Development Framework (IUDF)
- 4 Western Cape Provincial Strategic Plan (PSP) Vision Inspired Priorities (VIPs)

## 10. OVERVIEW: OVERBERG SPATIAL DEVELOPMENT FRAMEWORKS (SDFs)

| Overberg DM        | DEADP assisted the ODM with the development of the Overberg SDF. The parties<br>collaborated to ensure that the SDF is compliant with procedural steps as set out in<br>SPLUMA and LUPA. Stakeholder consultations were held as required by SPLUMA. The<br>request for comments was published in local newspapers and Provincial Gazette for public<br>input for a period of 60 days, which ended on 15 March 2022.  |
|--------------------|--|
|                    | An overview of the Draft SDF was presented during a Strategic Session of Council on 14<br>March 2022 and a further workshop held on 16 May 2022. In tandem with the 5 <sup>th</sup><br>Generation Integrated Development Plan (IDP), the new SDF was tabled to Council for<br>adoption on 30 May 2022.   |
|                    | The MSDF may be viewed on the municipal website www.odm.org.za   |
| Cape Agulhas LM    | The SDF was approved on 27 May 2017 together with the $4^{th}$ Generation IDP; reviewed annually. New SDF to be developed and adopted with the $5^{th}$ Generation IDP in 2023.  |
| Overstrand LM      | The Overstrand MSDF (2020) was adopted as part of the 2020/21 IDP review and<br>amendment process on 27 May 2020.  |
| Theewaterskloof LM | Adopted with amended IDP on 27 May 2020; reviewed annually.  |
| Swellendam LM      | The Swellendam Spatial Development Framework (SDF) is a statutory requirement and forms a Sectoral Plan component of the IDP. The Swellendam SDF was originally adopted by Council on 30 May 2017. Subsequently the SDF was amended / updated in the 2019/2020 budget cycle, with the amended document approved by Council in May 2020. In this financial year (2022/2023) Swellendam Municipality reviewed the Swellendam SDF in conjunction with the drafting of the (5-year) 2022/2027 IDP. |
|                    |  |

## **11. FINANCIAL PLANNING**

#### NATIONAL GOVERNMENT GRANT ALLOCATIONS OVERBERG 2022/23

| Allocation  | ODM<br>(R'000) | CAM<br>(R'000) | OSM<br>(R'000) | TWK<br>(R'000) | SDM<br>( <i>R</i> '000) | REGION<br>(R'000) |
|---|----------------|----------------|----------------|----------------|-------------------------|-------------------|
| Equitable Share   | 81 486         | 37 037         | 141 896        | 120 101        | 39 675                  | 420 195           |
| Local Government Financial Management Grant             | 1 000          | 1 550          | 1 550          | 1 650          | 1 720                   | 7 470             |
| Municipal Infrastructure Grant                          |                | 11 929         | 24 628         | 29 728         | 13 005                  | 79 290            |
| Integrated National Electrification Program (Municipal) |                | 4 348          | 21 331         |                |                         | 25 679            |
| Integrated National Electrification Program (Eskom)     |                |                |                | 6 674          |                         | 6 674             |
| Expanded Public Works Programme Integrated Grant        | 1 123          | 1 773          | 2 593          | 2 077          | 1 497                   | 9 063             |
| Rural Roads Asset Management Systems                    | 2 835          |                |                |                |                         | 2 835             |
| Water Services Infrastructure                           |                | 17 000         | 27 439         |                | 6 437                   | 50 876            |
| Energy Efficiency and Demand Side Management            |                |                | 5 000          |                |                         | 5 000             |
| RSC Levies Replacement                                  | 55 631         |                |                |                |                         | 55 631            |

Source: Division of Revenue Bill 2022

#### EQUITABLE SHARE: DISTRICT MUNICIPALITIES WESTERN CAPE

|                       | Equitable Share    |                    |                             |  |  |  |  |
|-----------------------|--------------------|--------------------|-----------------------------|--|--|--|--|
| District Municipality | 2022/23<br>(R'000) | 2023/24<br>(R'000) | 2024/25<br>( <i>R</i> '000) |  |  |  |  |
| Central Karoo DM      | 36 456             | 37 890             | 39 485                      |  |  |  |  |
| Overberg DM           | 81 486             | 84 267             | 87 234                      |  |  |  |  |
| West Coast DM         | 103 374            | 106 615            | 110 061                     |  |  |  |  |
| Garden Route DM       | 172 721            | 177 411            | 182 329                     |  |  |  |  |
| Cape Winelands DM     | 251 295            | 256 921            | 262 730                     |  |  |  |  |

Source: Division of Revenue Bill 2022

## CAPITAL BUDGET 2022/23 – 2024

| OVERBERG DISTRICT MUNICIPALITY - MULTI YEAR CAPITAL PROGRAMME FOR 2022/23 - 2024/25 |                                   |  |  |                |                   |                    |              |  |  |
|---|-----------------------------------|--|--|----------------|-------------------|--------------------|--------------|--|--|
| PROJECT   | DEPARTMENT                        | Project Name                                     | DESCRIPTION  | BUDGET 2022/23 | BUDGET<br>2023/24 | BU DGET<br>2024/25 | TOTAL BUDGET |  |  |
| 1   | EMERCENCY SERVICES                | DC3 Rescue Equipment                             | Aquire neccesary resque equipment for rendering services           | R100 000       | R120 000          | R130 000           | R350 000     |  |  |
| 2   | EMERGEN CY SERVICES               | DC3 Vehicle upgrade/refurbishment                | Replacement of old and broken computer equipment                   | R300000        | R300000           | R250000            | R850 000     |  |  |
| 3   | EMERGEN CY SERVICES               | DC3 Capital Vehide Replacement                   | Replace redundent vehicles and add additions to fleet              |                | R2 150 000        | R2 200 000         | R6 500 000   |  |  |
| 4   |                                   | DC3 Furniture and Office Equipment               | Office Equipment   |                | R20 000           | R25000             | R95 000      |  |  |
| 5   | ENVIRONMENTAL MANAGEMENT SERVICES | DC3 Property Plant                               | Carports   | R50 000        | RO                | RO                 | R50 000      |  |  |
| 6   | ENVIRONMENTAL MANAGEMENT SERVICES | DC3 Furniture and Office Equipment               | Aircons  | R55 000        | RO                | RO                 | R55 000      |  |  |
| 7   | ENVIRONMENTAL MANAGEMENT SERVICES | DC3 Infrastructure                               | Organic Waste diversion  |                | RO                | RO                 | R4 500 000   |  |  |
| 8   | ENVIRONMENTAL MANAGEMENT SERVICES | DC3 Infrastructure                               | Water back-up system for Karwyderskraal                            | R300000        | RO                | RO                 | R300 000     |  |  |
| 9   | ENVIRONMENTAL MANAGEMENT SERVICES | DC3 Machinery and Equipment                      | Drone  | R32000         | RO                | RO                 | R32 000      |  |  |
| 10  | ENVIRONMENTAL MANAGEMENT SERVICES | DC3 Intangible Asset                             | Computer Software - GIS  | R15000         | RO                | RO                 | R15 000      |  |  |
| 11  | LED, TOURISM, RESORTS AND EPWP    | DC3_Gas installation at ablution facilities      | Upgrading of ablution facilities - Resorts - Gas Geyser            | R150000        | R150 000          | R150000            | R450 000     |  |  |
| 12  | LED, TOURISM, RESORTS AND EPWP    | DC3_Capital Vehide                               | Specialised Vehicle - Honeysucker                                  | R1 000 000     | RO                | RO                 | R1 000 000   |  |  |
| 13  | LED, TOURISM, RESORTS AND EPWP    | DC3_Furniture and Office Equipment               | Furniture and Fittings   | R50 000        | R30 000           | R30 000            | R110 000     |  |  |
| 14  | LED, TOURISM, RESORTS AND EPWP    | DC3_Gas installation at ablution facilities      | Upgrading of ablution facilities - Resorts                         | R150000        | R150 000          | R150000            | R450 000     |  |  |
| 15  | LED, TOURISM, RESORTS AND EPWP    | DC3 Property Upgrade                             | Upgrade of Bungalows and ammenities                                | R50 000        | R50 000           | R50 000            | R150 000     |  |  |
| 16  | LED, TOURISM, RESORTS AND EPWP    | DC3 Machinery and Equipment                      | Pumps  | R20000         | R20 000           | R20 000            | R60 000      |  |  |
| 17  | MUNICIPAL HEALTH SERVICES         | DC3_Furniture and Office Equipment               | Chairs / Steelcabinets   | R19000         | RO                | RO                 | R19 000      |  |  |
| 18  | MUNICIPAL HEALTH SERVICES         | DC3 Computer Equipment                           | 3 in 1 Printer   | R3 000         | RO                | RO                 | R3 000       |  |  |
| 19  | MUNICIPAL HEALTH SERVICES         | DC3_Furniture and Office Equipment               | Mobile Aircon - Struisbaai   | R6 000         | RO                | RO                 | R6 000       |  |  |
| 20  | MUNICIPAL HEALTH SERVICES         | DC3_Furniture and Office Equipment               | Community projects Gazebo  | R12000         | RO                | RO                 | R12 000      |  |  |
| 21  | FINANCE                           | DC3_Furniture and Office Equipment               | Office Equipment - chairs  | R7 000         | RO                | RO                 | R7 000       |  |  |
| 22  | FINANCE                           | DC3_Furniture and Office Equipment               | Aircons  | R20 000        | RO                | RO                 | R20 000      |  |  |
| 23  | CORPORATE SERVICES :              | DC3_Fencing - Head Office                        | Erecting of perimeter fence and access gates                       | R250 000       | RO                | RO                 | R250 000     |  |  |
| 24  | CORPORATE SERVICES :              | DC3 Machinery and Equipment                      | Replacement of the council chamber's microphone system             | RO             | R440.000          | RO                 | R440 000     |  |  |
| 25  | CORPORATE SERVICES :              | DC3_Furniture and Office Equipment               | Replace old binder for administration                              | R12000         | RO                | RO                 | R12 000      |  |  |
| 26  | CORPORATE SERVICES :              | DC3_Installation of a Power Generator and UPS ba | Phase 2 of the ODM generator implementation in the entire district | R500.000       | R400.000          | R200000            | R1 100 000   |  |  |
| 27  | ICT SERVICES                      | DC3_Replacement of old and broken ComputerE      | Replace redundent computers and acquisition for new staff          | R270000        | R120000           | R150000            | R540 000     |  |  |
| 28  | ICT SERVICES                      | DC3 Machinery and Equipment                      | Drill  | R2 500         | RO                | RO                 | R2 500       |  |  |
| 29  | ICT SERVICES                      | DC3_Backup Server ICT                            | Ensure backup and safety of data and information management        | R200000        | RO                | RO                 | R200 000     |  |  |
|   |                                   |  | TOTAL  | R10 273 500    | R3 950 000        | R3 355 000         | R17 578 500  |  |  |



#### 12. TOP LAYER KEY PERFORMANCE INDICATORS PER NATIONAL KEY PERFORMANCE AREA



## 13. 5-YEAR DEVELOPMENT PRIORITIES

| NATIONAL<br>KPA   | National<br>Outcome     | NDP<br>(Chap)                 | PSG         | ODM<br>SG | Key Strategies  |
|---|-------------------------|-------------------------------|-------------|-----------|---|
| #1:<br>Basic Services<br>and<br>Infrastructure                            | 2<br>3<br>9<br>10<br>11 | 4<br>5<br>7<br>10<br>11<br>12 | 3<br>4<br>5 | 1         | <ul> <li>Landfill site</li> <li>Going green</li> <li>Develop environmental management tools</li> <li>Effective management of district municipal health services</li> <li>Effective management of roads projects</li> <li>Continuous assessment of disaster risks</li> <li>Enhance safer community projects and plans</li> </ul> |
| #2:<br>Local<br>Economic<br>Development                                   | 4<br>5<br>7             | 3<br>6<br>7                   | 1<br>4      | 2         | <ul> <li>Implement deliverables of RED &amp; Tourism Strategy</li> <li>Job creation initiatives</li> <li>SCM/LED initiatives</li> </ul>   |
| #3:<br>Municipal<br>Transformation<br>and<br>Institutional<br>Development | 1<br>5<br>9<br>12       | 9<br>13                       | 2           | 3         | <ul> <li>Implementation of EE Plan</li> <li>Ensure skills development</li> <li>Local Labour Forum (LLF)</li> <li>Health and safety</li> <li>Ensure employee well-being</li> </ul>   |
| #4:<br>Financial<br>Viability   | 4<br>9<br>12            | 3<br>13<br>14                 | 1           | 4         | <ul> <li>Monitoring and reporting</li> <li>Performance monitoring and reporting</li> <li>Secure financial sustainability</li> <li>Long-Term Financial Plan</li> </ul>   |
| #5:<br>Good<br>Governance<br>and<br>Community<br>Participation            | 9<br>12                 | 7<br>13<br>14                 | 5           | 5         | <ul> <li>Shared Services</li> <li>Enhancing IGR</li> <li>Corporate governance audit and risk management</li> <li>Strategic planning and awareness</li> <li>Policy direction</li> </ul>  |

## **14. PROJECT FOOTPRINT OVERBERG REGION**

#### 14.1 JOINT DISTRICT AND METRO APPROACH (JDMA)

#### JDMA FLAGSHIP PROJECTS

- Expanded Rail Network enable economic activity
- Land swop release land to enable development of social and economic development
- Shared Services to use economies of scale to ensure access to services (TWK, CAM, SDM & OSM)
- Pound – encourage LED
- ♣ Safe House Network linked to out-patient care
- **Upgrade of ablution facilities to improve human dignity**
- + Increase water resilience maximising water availability

#### JDMA PROJECTS UNDERWAY

- > Waste Management
- > Expand Rail Infrastructure
- > School: Grabouw
- School: Overstrand Municipality
- > Sanitation Project Zwelitsha Informal Settlement (Bredasdorp)
- > Water Security
- > Drug Rehabilitation Centre
- > Land for Projects
- > Safehouse Network
- Rectification Project
- ➢ Kleinmond Clinic
- Container Park Swellendam
- > Early Childhood Development
- > Taxi Interchange Cape Agulhas









#### JDMA PROJECTS COMPLETED

| Municipality                    | Project   | Description   | Funding                           |
|---------------------------------|---|---|-----------------------------------|
| ALL                             | Red tape: ease of doing business                        | Red tape reduction jointly developed with<br>municipalities   | DEDAT                             |
| Cape Agulhas                    | Establishment of safe houses                            | Safe houses established to ensure the safety<br>of women and children                                   | DOCS; DSD;<br>Health              |
| Theewaterskloof<br>Cape Agulhas | Water security (boreholes)                              | Geohydro-logical study conducted on<br>boreholes in CAM and TWK   | DLG/Agriculture<br>DEA&DP<br>DHWS |
| Theewaterskloof                 | Expand on rail infrastructure                           | Expand and upgrade rail section between<br>Somerset West and Grabouw (completed in<br>the 2019/20 year) | Funded by<br>Transnet             |
| Theewaterskloof                 | Upgrade of basic services'<br>infrastructure in Grabouw | Conducted a Feasibility Study to determine the need   | Human<br>Settlements              |
| Theewaterskloof                 | High mast lighting in Grabouw                           | Construction of high mast lighting to ensure the safety of citizens in informal settlements             | DLG                               |

## 14.2 WESTERN CAPE GOVERNMENT FINANCIAL FOOTPRINT OVERBERG REGION



#### PROVINCIAL INFRASTRUCTURE INVESTMENT 2022/23 - 2024/25 MTEF

#### TOP 10 INFRASTRUCTURE INVESTMENT BY MTEF VALUE (ZAR)

| Department                    | NatureOfInvestment                          | ProjectName  | TotalProjCost (R) | MTEFTotal (R) |
|-------------------------------|---|--|-------------------|---------------|
| Transport and Public<br>Works | Rehabilitation, Renovations & Refurbishment | C1000 Hermanus -Gansbaai   | 378,685,000       | 360,000,000   |
| Transport and Public<br>Works | Rehabilitation, Renovations & Refurbishment | C1088.1 Reseal Stanford-Riviersonderend  | 190,000,000       | 117,000,000   |
| Transport and Public<br>Works | Upgrading and Additions                     | Draaiberg DM   | 128,000,000       | 116,000,000   |
| Transport and Public<br>Works | Rehabilitation, Renovations & Refurbishment | C1143 PRMG Reseal Ashton-Swellendam, N2-Zuurbraak,<br>Barrydale-Montagu & various DR's & OP's (66km) | 114,000,000       | 112,000,000   |
| Transport and Public<br>Works | Rehabilitation, Renovations & Refurbishment | C1201 Rehab/reseal MR264 Swellendam - Bredasdorp   | 108,000,000       | 100,000,000   |
| Transport and Public<br>Works | Rehabilitation, Renovations & Refurbishment | C838.6 Caledon -Sandbaai   | 138,793,000       | 95,790,000    |
| Transport and Public<br>Works | Rehabilitation, Renovations & Refurbishment | OB DM regravel   | 262,000,000       | 95,740,000    |
| Transport and Public<br>Works | Rehabilitation, Renovations & Refurbishment | C1153 Barrydale ladismith  | 100,000,000       | 65,000,000    |
| Transport and Public<br>Works | Upgrading and Additions                     | Surface Ouplaas/De Hoop DM   | 87,000,000        | 62,000,000    |
| Transport and Public<br>Works | Rehabilitation, Renovations & Refurbishment | OB Dm reseal   | 129,000,000       | 58,085,000    |

Key: Projects to Commence in the current MTEF Projects identified for Completion in the current MTEF

Programmes ongoing - Rolling MTEF Provisions subject to funding

#### SECTOR AND SPATIAL DISTRIBUTION OF PLANNED INFRASTRUCTURE INVESTMENT



#### 14.3 EXPANDED PUBLIC WORKS PROGRAMME 2022/2023

#### FTE TARGETS OVERBERG MUNICIPALITIES

| Municipality      | Targets |
|-------------------|---------|
| Cape Agulhas      | 105     |
| Overberg District | 75      |
| Overstrand        | 254     |
| Swellendam        | 73      |
| Theewaterskloof   | 120     |
| TOTAL             | 627     |

#### ODM SECTOR TARGETS

| Sector                | WOs | FTEs |
|-----------------------|-----|------|
| Infra structure       | 21  | 7    |
| Environment & Culture | 88  | 45   |
| Social                | 63  | 24   |

## 14.4 DISTRICT ROADS PROJECTS 2022/2023

| BLADING          |        |             |  |  |  |
|------------------|--------|-------------|--|--|--|
| Road             | Budget |             |  |  |  |
| All Gravel Roads | 6 500  | R18 000 000 |  |  |  |

| UPGRADING PROJECTS |                |       |       |        |                                 |             |
|--------------------|----------------|-------|-------|--------|---------------------------------|-------------|
| Road No.           | Road Name      | Start | End   | Length | Remarks                         | Budget      |
| DR 1206            | Buffeljagsbaai | 11.68 | 15.08 | 3.40   | To be completed September 2023  | 10 000 000  |
| MR 276             | Boontjieskraal | 2.00  | 6.70  | 4.70   | To be completed October<br>2023 | 16 000 000  |
| TOTAL              |                | •     |       |        | -                               | R26 000 000 |

| REGRAVEL |                 |       |       |        |             |
|----------|-----------------|-------|-------|--------|-------------|
| Road No. | Road Name       | Start | End   | Length | Budget      |
| DR 1285  | Valley          | 7.11  | 13.63 | 6.52   | R4 800 000  |
| DR 1288  | Botrivier Kloof | 0.00  | 10.71 | 10.71  | R7 000 000  |
| DR 1218  | Papiesvlei      | 0.00  | 12.00 | 12.00  | R11 630 000 |
| DR 1308  | Calla Scholts   | 0.00  | 6.05  | 6.05   | R4 000 000  |
| DR 1294  | Krige / Greyton | 15.15 | 18.87 | 3.72   | R2 000 000  |
| DR 1298  | Middelpad       | 0.13  | 4.13  | 4.00   | R2 000 000  |
| TOTAL    |                 |       |       | 43.00  | R31 430 000 |

| RESEAL    |                         |       |       |        |             |  |
|-----------|-------------------------|-------|-------|--------|-------------|--|
| Roads No. | Road Name               | Start | End   | Length | Budget      |  |
| MR 292    | Barrydale               | 0.00  | 0.12  | 0.12   | 160 000     |  |
| MR 268    | Infanta                 | 41.73 | 43.02 | 1.29   | 998 000     |  |
| DR 1221   | Bredasdorp Gholf Course | 0.00  | 0.44  | 0.44   | 323 000     |  |
| DR 1227   | Melkbos (1)             | 0.00  | 1.00  | 1.00   | 687 000     |  |
| DR 1227   | Melkbos (2)             | 2.40  | 2.61  | 0.21   | 145 000     |  |
| DR 1227   | Melkbos (3)             | 3.51  | 3.71  | 0.20   | 135 000     |  |
| DR 1227   | Melkbos (4)             | 5.00  | 5.19  | 0.19   | 130 000     |  |
| DR 1227   | Melkbos (5)             | 6.18  | 6.67  | 0.49   | 335 000     |  |
| DR 1227   | Melkbos (6)             | 8.86  | 9.27  | 0.41   | 281 000     |  |
| DR 1245   | Matjieskloof (1)        | 0.00  | 0.14  | 0.14   | 97 000      |  |
| DR 1245   | Matjieskloof (2)        | 1.29  | 1.51  | 0.22   | 152 000     |  |
| DR 1245   | Matjieskloof (3)        | 7.73  | 8.03  | 0.30   | 205 000     |  |
| DR 1245   | Matjieskloof (4)        | 8.50  | 8.83  | 0.33   | 266 000     |  |
| DR 1245   | Matjieskloof (5)        | 10.98 | 11.33 | 0.35   | 240 000     |  |
| DR 1245   | Matjieskloof (6)        | 13.38 | 13.58 | 0.20   | 137 000     |  |
| DR 1245   | Matjieskloof (7)        | 16.24 | 16.54 | 0.30   | 199 000     |  |
| DR 1245   | Matjieskloof (8)        | 18.70 | 18.85 | 0.15   | 104 000     |  |
| DR 1226   | Skietpad (1)            | 10.15 | 10.45 | 0.30   | 213 000     |  |
| DR 1226   | Skietpad (2)            | 11.49 | 11.80 | 0.31   | 220 000     |  |
| DR 1226   | Skietpad (3)            | 13.82 | 14.10 | 0.28   | 198 000     |  |
| DR 1226   | Skietpad (4)            | 17.23 | 17.43 | 0.20   | 142 000     |  |
| DR 1226   | Skietpad (5)            | 24.49 | 24.58 | 0.10   | 64 000      |  |
| DR 1222   | Sandy's Glen            | 16.20 | 16.30 | 0.10   | 97 000      |  |
| DR 1249   | Oudekraal               | 3.12  | 3.23  | 0.11   | 77 000      |  |
| DR 1284   | Klipheuwel (1)          | 0.00  | 0.89  | 0.89   | 693 000     |  |
| DR 1284   | Klipheuwel (2)          | 3.50  | 3.70  | 0.20   | 156 000     |  |
| OP 4052   | Knoflokskraal           | 0.00  | 1.22  | 1.22   | 463 000     |  |
| DR 1320   | Graymead                | 0.00  | 6.21  | 6.21   | 5 862 000   |  |
| TOTAL     |                         |       |       | 16.26  | R12 779 000 |  |





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